

251 East Huron Street Chicago, Illinois 60611-2908 312.926.2000 northwesternmedicine.org

July 27, 2017

Ms. Kathryn Olson Chair Illinois Health Facilities and Services Review Board 525 West Jefferson Street – 2nd Floor Springfield, Illinois 62761

RE: Certificate of Exemption Application submittals

Long-Term Care Category of Service Discontinuation

Northwestern Medicine Lake Forest Hospital

Dear Ms. Olson:

Enclosed are the following materials supporting Northwestern Medicine Lake Forest Hospital's Certificate of Exemption application for the discontinuation of the long-term care category of service:

4,5

- COE Permit Application (2 unbound copies, including original)
- COE Permit Application Fee in the amount \$2,500

If you have any questions/comments, please feel to contact me at (312) 926-8650.

Sincerely,

Bridget S. Orth

Director, Regulatory Planning

enclosures

RECEIVED

JUL 2 8 2017

HEALTH FACILITIES & SERVICES REVIEW BOARD

E-032-17

ORIGINAL

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD

APPLICATION FOR PERMIT- 01/2017 Edition

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR EXEMPTION PERMIT

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERRENCE VED

This Section must be completed for all projects. JUL 2 8 2017
Facility/Project Identification HEALTH FACILITIES &
Facility Name: Northwestern Medicine Lake Forest Hospital - Long-Term Care Discontinughavices REVIEW BOARD
Street Address: 660 North Westmoreland Road
City and Zip Code: Lake Forest, IL 60045
County: Lake Health Service Area 8 Health Planning Area: A-09
Applicant(s) [Provide for each applicant (refer to Part 1130.220)] Exact Legal Name: Northwestern Memorial HealthCare
Street Address: 251 East Huron Street
City and Zip Code: Chicago, IL 60611
Name of Registered Agent: Danae Prousis
Registered Agent Street Address: 211 East Ontario Street, Suite 1800
Registered Agent City and Zip Code: Chicago, IL 60611
Name of Chief Executive Officer: Dean M. Harrison
CEO Street Address: 251 East Huron Street
CEO City and Zip Code: Chicago, IL 60611
CEO Telephone Number: 312-926-3007
Type of Ownership of Applicants
✓ Non-profit Corporation ☐ Partnership ☐ For-profit Corporation ☐ Governmental ☐ Limited Liability Company ☐ Sole Proprietorship ☐ Other
 Corporations and limited liability companies must provide an Illinois certificate of good standing. Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.
APPEND DOCUMENTATION AS ATTACHMENT 1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.
Primary Contact [Person to receive ALL correspondence or inquiries] Name: Bridget Orth
Title: Director, Regulatory Planning
Company Name: Northwestern Memorial HealthCare
Address: 211 East Ontario Street, Suite 1750
Telephone Number: 312-926-8650
E-mail Address: borth@nm.org
Fax Number: 312-926-4545
Additional Contact [Person who is also authorized to discuss the application for exemption permit]
Name: Rob Christie
Title: Senior Vice President
Company Name: Northwestern Memorial HealthCare

Address:	211 East Ontario Street, Suite 1750
Telephone Number	er: 312 - 926-7527
E-mail Address:	rchristi@nm.org
Fax Number:	312-926-4545

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD APPLICATION FOR EXEMPTION PERMIT

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

This Section must be completed for all projects.

Facility/Project Identification
Facility Name: Northwestern Medicine Lake Forest Hospital - Long-Term Care Discontinuation
Street Address: 660 North Westmoreland Road
City and Zip Code: Lake Forest, IL 60045
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Applicant(s) [Provide for each applicant (refer to Part 1130.220)]
Exact Legal Name: Northwestern Lake Forest Hospital
Street Address: 660 North Westmoreland Road
City and Zip Code: Lake Forest, IL 60045
Name of Registered Agent: Danae Prousis
Registered Agent Street Address: 211 East Ontario Street, Suite 1800
Registered Agent City and Zip Code: Chicago, IL 60611
Name of Chief Executive Officer: Thomas J. McAfee
CEO Street Address: 660 North Westmoreland Road
CEO City and Zip Code: Lake Forest, IL 60045 CEO Telephone Number: 847-535-6101
CEO Telephone Number. 647-333-6161
Type of Ownership of Applicants
Non-profit Corporation □ Partnership □ Governmental
☐ Limited Liability Company ☐ Sole Proprietorship ☐ Other
O C 18 9-16-1994
Corporations and limited liability companies must provide an Illinois certificate of good
standing.
o Partnerships must provide the name of the state in which they are organized and the name and
address of each partner specifying whether each is a general or limited partner.
APPEND DOCUMENTATION AS ATTACHMENT 1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE
APPLICATION FORM.
Primary Contact [Person to receive ALL correspondence or inquiries]
Name: Bridget Orth
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Fax Number:	312-926-4545

Post Exemption Permit Contact

[Person to receive all correspondence subsequent to permit issuance-THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 39601

AI TO ITOO OO.	
Name:	Bridget Orth
Title:	Director, Regulatory Planning
Company Name:	Northwestem Memorial HealthCare
Address:	211 East Ontario Street, Suite 1750, Chicago, IL 60611
Telephone Number	r: 312-926-8650
E-mail Address:	borth@nm.org
Fax Number:	312-926-4545

Site Ownership

Provide this in	iformation fo	or each ap	plicable site
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	Exact Legal Name of Site Owner: Northwestern Lake Forest Hospital						
,	Address of Site Owner:	660 North Westmoreland Road, Lake Forest, IL 60045					
	Street Address or Legal Description of the Site:						
	Proof of ownership or control of the site is to be provided as Attachment 2. Examples of proof of						
•	ownership are property tax st	atements, tax assessor's documentation, deed, notarized statement					

of the corporation attesting to ownership, an option to lease, a letter of intent to lease, or a lease.

APPEND DOCUMENTATION AS ATTACHMENT 2, IN NUMERIC SEQUENTIAL ORDER AFTER THE

LAST PAGE OF THE APPLICATION FORM.

Operating Identity/Licensee

[Provide this information for each applicable	facility	and	insert	after this	page.
Exact Legal Name: Northwestern Lake Forest Hospita	 al		-		

	Legal Hame. Hortilwestell Lake I	OLCSET TOSPICAL			
Addre	ss: 660 North Westmorel	and Road, Lai	ke Forest, IL 60045	<u> </u>	
×	Non-profit Corporation For-profit Corporation Limited Liability Company		Partnership Governmental Sole Proprietorship		Other
٥	Corporations and limited liability				
0	Partnerships must provide the na each partner specifying whether			ie name and a	address of
_	Persons with 5 percent or great	ater interest i	n the licensee must be ide	ntified with t	he % of

APPEND DOCUMENTATION AS ATTACHMENT 3, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Organizational Relationships

ownership.

Provide (for each applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

APPEND DOCUMENTATION AS <u>ATTACHMENT 4</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Flo	bod	Plain	Red	ıuireı	nents
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[Refer to application instructions.]

Provide documentation that the project complies with the requirements of Illinois Executive Order #2006-5 pertaining to construction activities in special flood hazard areas. As part of the flood plain requirements, please provide a map of the proposed project location showing any identified floodplain areas. Floodplain maps can be printed at www.FEMA.gov or www.illinoisfloodmaps.org. This map must be in a readable format. In addition, please provide a statement attesting that the project complies with the requirements of Illinois Executive Order #2006-5 (https://www.illinois.gov/sites/hfsrb).

APPEND DOCUMENTATION AS <u>ATTACHMENT 5.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Historic Resources Preservation Act Requirements

[Refer to application instructions.]

Provide documentation regarding compliance with the requirements of the Historic Resources Preservation Act.

APPEND DOCUMENTATION AS <u>ATTACHMENT 6.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

DESCRIPTION OF PROJECT

1. Project Classification

[Check those applicable - refer to Part 1110.40 and Part 1120.20(b)]

10 Classification:
Change of Ownership
Discontinuation of an Existing Health Care Facility or of a category of service
Establishment or expansion of a neonatal intensive care or beds

2. Narrative Description

In the space below, provide a brief narrative description of the project. Explain WHAT is to be done in State Board defined terms, NOT WHY it is being done. If the project site does NOT have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

Northwestern Medicine Lake Forest Hospital (LFH) is requesting to discontinue its long-term care (LTC) category of service. LFH is currently authorized for 84 LTC beds which are located in the Westmoreland Nursing Center, connected to the current hospital located at 660 North Westmoreland Road, Lake Forest. The discontinuation will be effective at the time of HFSRB approval.

The project is classified as substantive because it proposes the discontinuation of an IDPH-designated category of service.

There are no project costs associated with this project.

Project Costs and Sources of Funds (Neonatal Intensive Care Services only)

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-reviewable components that are not related to the provision of health care, complete the second column of the table below. Note, the use and sources of funds must be equal.

Project Costs and Sources of Funds						
USE OF FUNDS		CLINICAL	NONCLINICAL	TOTAL		
Preplanning Costs	\$	0	\$ 0	\$ 0		
Site Survey and Soil Investigation	\$	0	\$ 0	\$ 0		
Site Preparation	\$	0	\$ 0	\$ 0		
Off Site Work	\$	0	\$ 0	\$ 0		
New Construction Contracts	\$	0	\$ 0	\$ 0		
Modernization Contracts	\$	0	\$ _0	\$ 0		
Contingencies	\$	0	\$ 0	\$0		
Architectural/Engineering Fees	\$	0	\$ 0	\$0		
Consulting and Other Fees	\$	0	\$ 0	\$ C		
Movable or Other Equipment (not in construction contracts)	\$	0	\$ 0	\$ 0		
Bond Issuance Expense (project related)	\$	0	\$ 0	\$ 0		
Net Interest Expense During Construction (project related)	\$	0	\$ 0	\$		
Fair Market Value of Leased Space or Equipment	\$	0	\$ 0	\$ C		
Other Costs To Be Capitalized	\$	0	\$0	\$ 0		
Acquisition of Building or Other Property (excluding land)	\$	0	\$ 0	\$ 0		
TOTAL USES OF FUNDS	\$	0	\$ 0	\$ 0		
SOURCE OF FUNDS		CLINICAL	NONCLINICAL	TOTAL		
Cash and Securities	\$	0	\$ 0	\$ 0		
Pledges	\$	0	\$ 0	\$ 0		
Gifts and Bequests	\$	0	\$ 0	\$ 0		
Bond Issues (project related)	\$	0	\$ 0	\$ 0		
Mortgages	\$	0	\$ 0	\$ 0		
Leases (fair market value)	\$	0	\$ 0	\$ 0		
Governmental Appropriations	\$	0	\$ 0	\$0		
Grants	\$	0	\$_0	\$0		
Other Funds and Sources	\$	0	\$0	\$ 0		
TOTAL SOURCES OF FUNDS	\$	0	\$ 0	\$ 0		

NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT 7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

Related Project Costs

Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

the project that will be or has been acquired during the last two calendar years.
Land acquisition is related to project Yes No Purchase Price: \$ n/a Fair Market Value: \$ n/a
The project involves the establishment of a new facility or a new category of service Yes No
If yes, provide the dollar amount of all non-capitalized operating start-up costs (including operating deficits through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.
Estimated start-up costs and operating deficit cost is \$
Project Status and Completion Schedules
For facilities in which prior permits have been issued please provide the permit numbers.
Indicate the stage of the project's architectural drawings:
■ None or not applicable ☐ Preliminary
☐ Schematics ☐ Final Working
Anticipated project completion date (refer to Part 1130.140): upon HFSRB approval
Indicate the following with respect to project expenditures or to financial commitments (refer to Part 1130.140): Purchase orders, leases or contracts pertaining to the project have been executed Financial commitment is contingent upon permit issuance. Provide a copy of the contingent "certification of financial commitment" document, highlighting any language related to CON Contingencies
Financial Commitment will occur after permit issuance.
APPEND DOCUMENTATION AS <u>ATTACHMENT 8,</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.
State Agency Submittals [Section 1130.620(c)]
Are the following submittals up to date as applicable: Cancer Registry APORS
All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted
All reports regarding outstanding permits Failure to be up to date with these requirements will result in the application for permit being deemed incomplete.

CERTIFICATION

The Application must be signed by the authorized representatives of the applicant entity. Authorized representatives are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manager or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

The undersigned certifies that he or she has the behalf of the applicant entity. The undersigne provided herein, and appended hereto, are con	edures of the Illinois Health Facilities Planning Act ne authority to execute and file this Application on d further certifies that the data and information
Dean Ferrisa	
SIGNATURE	SIGNATURE
Dean M. Harrison	John A. Orsini
PRINTED NAME	PRINTED NAME
President and CEO PRINTED TITLE	Senior Vice President and CFO PRINTED TITLE
Notarization:	Notarization:
Subscribed and sworn to before me	Subscribed and sworn to before me
this 21st day of July	this 21st day of
Signature of Notary	Signature of Notary
"OFFICIAL SEAL"	Soul Programme of the
Seal MILLISA VASICH	Seal "OFFICIAL SEAL" MILLISA VASICH
NOTARY PUBLIC, STATE OF ILLINOIS	NOTARY PUBLIC, STATE OF ILLINOIS
My Commission Expires 9/9/2017 *Insert the EXACT legal name of the applicant	My Commission Expires 9/9/2017

OFFICIAL SEAL

REGINA RIZZO

NOTARY PUBLIC - STATE OF ILLINOIS MY COMMISSION EXPIRES:09/10/18

Tlegel pame of the applicant

Seal

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- in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

This Application is filed on the behalf of Northwestern Lake Forest Hospital in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this Application on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the fee required for this application is sent herewith or will be paid upon request. SIGNATURE Richard A. Franco Thomas J. McAfee PRINTED NAME PRINTED NAME Chief Financial Officer President PRINTED TITLE PRINTED TITLE Notarization: Notarization: Subscribed and sworn to before me Subscribed and sworn to before me day of day of Signature of Notary Signature of Notary

Seal

OFFICIAL SEAL

REGINA RIZZO

NOTARY PUBLIC - STATE OF ILLINOIS

MY COMMISSION EXPIRES:09/10/18

SECTION II. DISCONTINUATION

This Section is applicable to the discontinuation of a health care facility maintained by a State agency. **NOTE**: If the project is solely for discontinuation and if there is no project cost, the remaining Sections of the application are not applicable.

Type of Discontinuation

	Discontinuation of an Existing Health Care Facility
	Discontinuation of a category of service

Criterion 1110.130 - Discontinuation

READ THE REVIEW CRITERION and provide the following information:

GENERAL INFORMATION REQUIREMENTS

- 1. Identify the categories of service and the number of beds, if any, that are to be discontinued.
- 2. Identify all of the other clinical services that are to be discontinued.
- 3. Provide the anticipated date of discontinuation for each identified service or for the entire facility.
- 4. Provide the anticipated use of the physical plant and equipment after the discontinuation occurs.
- 5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued, and the length of time the records will be maintained.
- 6. For applications involving the discontinuation of an entire facility, provide certification by an authorized representative that all questionnaires and data required by HFSRB or DPH (e.g., annual questionnaires, capital expenditures surveys, etc.) will be provided through the date of discontinuation, and that the required information will be submitted no later than 90 days following the date of discontinuation.
- 7. Upon a finding that an application to close a health care facility is complete, the State Board shall publish a legal notice on 3 consecutive days in a newspaper of general circulation in the area or community to be affected and afford the public an opportunity to request a hearing. If the application is for a facility located in a Metropolitan Statistical Area, an additional legal notice shall be published in a newspaper of limited circulation, if one exists, in the area in which the facility is located. If the newspaper of limited circulation is published on a daily basis, the additional legal notice shall be published on 3 consecutive days. The legal notice shall also be posted on the Health Facilities and Services Review Board's web site and sent to the State Representative and State Senator of the district in which the health care facility is located. In addition, the health care facility shall provide notice of closure to the local media that the health care facility would routinely notify about facility events.
- Provide attestation that the facility provided the required notice of the facility or category of service
 closure to local media that the health care facility would routinely notify about facility events. The
 supporting documentation shall include a copy of the notice, the name of the local media outlet, the

date the notice was given, and the result of the notice, e.g., number of times broadcasted, written, or published. Only notice that is given to a local television station, local radio station, or local newspaper will be accepted.

REASONS FOR DISCONTINUATION

The applicant shall state the reasons for the discontinuation and provide data that verifies the need for the proposed action. See criterion 1110.130(b) for examples.

IMPACT ON ACCESS

- 1. Document that the discontinuation of each service or of the entire facility and whether or not it will have an adverse effect upon access to care for residents of the facility's market area.
- 2. Document that a written request for an impact statement was received by all existing or approved health care facilities (that provide the same services as those being discontinued) located within 45 minutes travel time of the applicant facility.

APPEND DOCUMENTATION AS <u>ATTACHMENT 10</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

VI. 1120.120 - AVAILABILITY OF FUNDS (Neonatal Intensive Care Services only)

The applicant shall document that financial resources shall be available and be equal to or exceed the estimated total project cost plus any related project costs by providing evidence of sufficient financial resources from the following sources, as applicable [Indicate the dollar amount to be provided from the following sources]:

n/a	a)	Cash and Securities – statements (e.g., audited financial statements, letters from financial institutions, board resolutions) as to:
		 the amount of cash and securities available for the project, including the identification of any security, its value and availability of such funds; and
		 interest to be earned on depreciation account funds or to be earned on any asset from the date of applicant's submission through project completion;
n/a	b)	Pledges – for anticipated pledges, a summary of the anticipated pledges showing anticipated receipts and discounted value, estimated time table of gross receipts and related fundraising expenses, and a discussion of past fundraising experience.
n/a	c)	Gifts and Bequests – verification of the dollar amount, identification of any conditions of use, and the estimated time table of receipts;
n/a	d)	Debt – a statement of the estimated terms and conditions (including the debt time period, variable or permanent interest rates over the debt time period, and the anticipated repayment schedule) for any interim and for the permanent financing proposed to fund the project, including:
		 For general obligation bonds, proof of passage of the required referendum or evidence that the governmental unit has the authority to issue the bonds and evidence of the dollar amount of the issue, including any discounting anticipated;
		 For revenue bonds, proof of the feasibility of securing the specified amount and interest rate;
		For mortgages, a letter from the prospective lender attesting to the expectation of making the loan in the amount and time indicated, including the anticipated interest rate and any conditions associated with the mortgage, such as, but not limited to, adjustable interest rates, balloon payments, etc.;
		4) For any lease, a copy of the lease, including all the terms and conditions, including any purchase options, any capital improvements to the property and provision of capital equipment;
		5) For any option to lease, a copy of the option, including all terms and conditions.
n/a	e)	Governmental Appropriations – a copy of the appropriation Act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, a copy of a resolution or other action of the governmental unit attesting to this intent;
<u>n/a</u>	f)	Grants - a letter from the granting agency as to the availability of funds in terms of the amount and time of receipt;
n/a	g)	All Other Funds and Sources – verification of the amount and type of any other funds that will be used for the project.
n/a	TOTAL	FUNDS AVAILABLE

APPEND DOCUMENTATION AS <u>ATTACHMENT 16.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION VII. 1120.130 - FINANCIAL VIABILITY

All the applicants and co-applicants shall be identified, specifying their roles in the project funding or guaranteeing the funding (sole responsibility or shared) and percentage of participation in that funding.

Financial Viability Waiver

The applicant is not required to submit financial viability ratios if:

1. "A" Bond rating or better

2. All of the projects capital expenditures are completely funded through internal sources

3. The applicant's current debt financing or projected debt financing is insured or anticipated to be insured by MBIA (Municipal Bond Insurance Association Inc.) or equivalent

 The applicant provides a third party surety bond or performance bond letter of credit from an A rated quarantor.

See Section 1120.130 Financial Waiver for information to be provided

APPEND DOCUMENTATION AS <u>ATTACHMENT 17, IN NUMERIC SEQUENTIAL ORDER AFTER THE</u>
LAST PAGE OF THE APPLICATION FORM.

The applicant or co-applicant that is responsible for funding or guaranteeing funding of the project shall provide viability ratios for the latest three years for which audited financial statements are available and for the first full fiscal year at target utilization, but no more than two years following project completion. When the applicant's facility does not have facility specific financial statements and the facility is a member of a health care system that has combined or consolidated financial statements, the system's viability ratios shall be provided. If the health care system includes one or more hospitals, the system's viability ratios shall be evaluated for conformance with the applicable hospital standards.

	Historical 3 Years	Projected
Enter Historical and/or Projected Years:		
Current Ratio		
Net Margin Percentage		
Percent Debt to Total Capitalization		
Projected Debt Service Coverage		
Days Cash on Hand		
Cushion Ratio		

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each.

2. Variance

Applicants not in compliance with any of the viability ratios shall document that another organization, public or private, shall assume the legal responsibility to meet the debt

obligations should the applicant default.

APPEND DOCUMENTATION AS <u>ATTACHMENT 18.</u> IN NUMERICAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION VIII. 1120.140 - ECONOMIC FEASIBILITY

This section is applicable to all projects subject to Part 1120.

A. Reasonableness of Financing Arrangements

The applicant shall document the reasonableness of financing arrangements by submitting a notarized statement signed by an authorized representative that attests to one of the following:

- 1) That the total estimated project costs and related costs will be funded in total with cash and equivalents, including investment securities, unrestricted funds, received pledge receipts and funded depreciation; or
- 2) That the total estimated project costs and related costs will be funded in total or in part by borrowing because:
 - A) A portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order to maintain a current ratio of at least 2.0 times for hospitals and 1.5 times for all other facilities; or
 - B) Borrowing is less costly than the liquidation of existing investments, and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

B. Conditions of Debt Financing

This criterion is applicable only to projects that involve debt financing. The applicant shall document that the conditions of debt financing are reasonable by submitting a notarized statement signed by an authorized representative that attests to the following, as applicable:

- 1) That the selected form of debt financing for the project will be at the lowest net cost available;
- 2) That the selected form of debt financing will not be at the lowest net cost available, but is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional indebtedness, term (years), financing costs and other factors:
- That the project involves (in total or in part) the leasing of equipment or facilities and that the expenses incurred with leasing a facility or equipment are less costly than constructing a new facility or purchasing new equipment.

C. Reasonableness of Project and Related Costs

Read the criterion and provide the following:

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

	COST A	ND GROS	S SQUA	RE FEE	T BY DEF	PARTME	NT OR SEE	RVICE	
	А	В	С	D	Е	F	G	н	
Department (list below)	Cost/Square Foot		Sq. Ft. Const. \$ Mod. \$ Co d. (A x C) (B x E) (G -			Total Cost (G + H)			
					_				
Contingency								<u> </u>	
TOTALS									

D. Projected Operating Costs

The applicant shall provide the projected direct annual operating costs (in current dollars per equivalent patient day or unit of service) for the first full fiscal year at target utilization but no more than two years following project completion. Direct cost means the fully allocated costs of salaries, benefits and supplies for the service.

E. Total Effect of the Project on Capital Costs

The applicant shall provide the total projected annual capital costs (in current dollars per equivalent patient day) for the first full fiscal year at target utilization but no more than two years following project completion.

APPEND DOCUMENTATION AS <u>ATTACHMENT 19.</u> IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION IX. SAFETY NET IMPACT STATEMENT (DISCONTINUATION ONLY)

SAFETY NET IMPACT STATEMENT that describes all of the following must be submitted for ALL SUBSTANTIVE PROJECTS AND PROJECTS TO DISCONTINUE STATE-OWNED HEALTH CARE FACILITIES [20 ILCS 3960/5.4]:

- 1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
- 2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
- 3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

Safety Net Impact Statements shall also include all of the following:

1. For the 3 fiscal years prior to the application, a certification describing the amount of charity care provided by the applicant. The amount calculated by hospital applicants shall be in accordance with the reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.

- 2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.
- 3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

A table in the following format must be provided as part of Attachment 40.

Safety Ne	t Information p	er PA 96-0031	
	CHARITY CA	RE	
Charity (# of patients)	Year	Year	Year
Inpatient			
Outpatient			
Total			
Charity (cost In dollars)			
Inpatient			
Outpatient			
Total			
	MEDICAID		
Medicaid (# of patients)	Year	Year	Year
Inpatient			
Outpatient			
Total			
Medicaid (revenue)			
Inpatient			
Outpatient			
Total			

APPENO DOCUMENTATION AS <u>ATTACHMENT 20</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

SECTION X. CHARITY CARE INFORMATION (CHOW ONLY)

Charity Care information MUST be furnished for ALL projects [1120.20(c)].

- 1. All applicants and co-applicants shall indicate the amount of charity care for the latest three <u>audited</u> fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
- 2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
- If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer (20 ILCS 3960/3). Charity Care <u>must</u> be provided at cost.

A table in the following format must be provided for all facilities as part of Attachment 41.

CHARITY CARE					
	Year	Year	Year		
Net Patient Revenue					
Amount of Charity Care (charges)					
Cost of Charity Care					

APPEND DOCUMENTATION AS <u>ATTACHMENT 21</u>, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

After paginating the entire completed application indicate, in the chart below, the page numbers for the included attachments:

	INDEX OF ATTACHMENTS				
ATTACHMEN' NO.	т	PAGES			
1	Applicant Identification including Certificate of Good Standing	21-22			
2	Site Ownership	23-27			
3	Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.	N/A			
4	Organizational Relationships (Organizational Chart) Certificate of Good Standing Etc.	28			
5	Flood Plain Requirements	N/A			
6	Historic Preservation Act Requirements	N/A			
7	Project and Sources of Funds Itemization	N/A			
8	Financial Commitment Document if required	N/A			
9	Cost Space Requirements	N/A			
10_	Discontinuation	29-93			
11	Background of the Applicant	N/A			
12	Purpose of the Project	N/A			
13	Alternatives to the Project	N/A			
	Service Specific:				
14	Neonatal Intensive Care Services	N/A			
15	Change of Ownership	N/A			
	Financial and Economic Feasibility:				
16	Availability of Funds	N/A			
17	Financial Waiver	N/A			
18	Financial Viability	N/A			
19	Economic Feasibility	N/A			
20	Safety Net Impact Statement	94-96			
21	Charity Care Information	97			



To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that

NORTHWESTERN MEMORIAL HEALTHCARE, A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON NOVEMBER 30, 1981, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 20TH

day of

JULY

A.D.

2017

Authentication #: 1720101856 verifiable until 07/20/2018
Authenticate at: http://www.cyberdriveillinois.com

SECRETARY OF STATE

esse White



To all to whom these Presents Shall Come, Greeting:

I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that

NORTHWESTERN LAKE FOREST HOSPITAL, A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON DECEMBER 10, 1918, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE GENERAL NOT FOR PROFIT CORPORATION ACT OF THIS STATE, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.



In Testimony Whereof, I hereto set

my hand and cause to be affixed the Great Seal of the State of Illinois, this 20TH

day of

JULY

A.D.

2017

Authentication #: 1720101872 verifiable until 07/20/2018
Authenticate at: http://www.cyberdriveillinois.com

SECRETARY OF STATE

esse White

(The Above Space For Recorder's Use Only) 5-3 10/2 THE GRANTOR __ William J. Halligan, Jr. and Marydith Halligan, his wife of the City of Lake Forest County of State of Illinois for and in consideration of TEN and no/100--and other valuable consideration ---- (\$10.00mollars, in hand paid. and WARRANT to Lake Forest Hospital, an Illinois corporation of Lake Forest, Illinois a corporation created and existing under and by virtue of the Laws of the State of Illinois of Lake Forest having its principal office in the <u>City</u> <u> Illinois</u> State of_ _ the following described Real Estate situated in the County Lake of_ in the State of Illinois, to wit: 0 Exhibit A attached hereto and made a part hereof. **S**TATE **O**F ILLINOIS al estatementseer tax REAL ESTATE TRANSFER TAX DEPT OF DEPE OF Lake Forest Hospital, 660 Westmorland, Lake Fores Grantee's Address: Illinois OR REVEN hereby releasing and waiving all rights under and by virtue of the Homestead Exemption. Laws-of RATION PAID. the State of Illinois. June DATED this. day of. an (Seal) William J. Halligan, Jr. PRINT OR fillipris, County of Cook I, the undersigned, a Notary Public in and for said County, in the State aforesaid, DO HEREBY CERTIFY that William J. Halligan, Jr. and Marydith Halligan, his wife personally known to me to be the same person s whose names are subscribed to the foregoing instrument appeared before me this day in person, and acknowledged that they signed, sealed and delivered the said instrument as their free and voluntary act, for the uses and purposes therein set forth, including the release and waiver of the right of homestead. Given under my hand and official seal, this Commission expires THOMAS ORDER ADDRESS OF PROPERTY: Prepared by: 5 Thomas J. Kelly Pedersen & Houpt MOHS Suite 3400 THE ABOVE AUDRESS IS YOR STATISTICAL. PURPOSES ONLY AND IS NOT A PART OF THIS DEED.

REACKHOWLEDGED AND (RERECORDE

SENO SUBSEQUENT TAX BILLS TO:

MINISTER BUILD WARRANTE CO.

RECORDER'S OFFICE BOX NO.

Chicago -

ADDRES5

180 North LaSalle Street

23

(4338223)

ATTACHMENT 2

CHICAGO TITLE AND TRUST COMPANY

111 WEST WASHINGTON

CHICAGO, ILLINOIS 60602

ATTN:

J. WERLE 1150

3 4 3/3F

STATE OF ILLINOIS)

OUNTY OF C O O K)

I, the undersigned, a Notary Public in and for said County, in the State aforesaid, DO HEREBY CERTIFY that William J. Halligan, Jr. and Marydith Halligan, his wife, personally known to me to be the same persons whose names are subscribed to the foregoing instrument appeared before me this day in person and acknowledged that they signed, sealed and delivered the said instrument as their free and voluntary act, for the uses and purposes therein set forth, including the release and waiver of the right of homestead.

Given under my hand and official seal, this 15th day of August,

1978.

1942003

My Commission Expires 6/24/80

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*24



That part of the West half of Section 29, Township 44 North, Range 12, East of the 3rd P.M., described as follows: The South 18.79 acres lying South of a line drawn parallel with the South line of the West half of the South West quarter of said Section 29, (except that part thereof lying Easterly of the Westerly line of Skokie Highway, according to the plat of Dedication, therefore recorded as Document 418857, on November 18, 1935), in Lake County, Illinois.

PARCEL 2:

The West half of the South West quarter of Section 29, Township 44 North, Range 12, East of the 3rd P.M., (except that part thereof lying Easterly of the Westerly line of Skokie Highway, according to the plat of Dedication, therefore recorded as Document 418857, on November 18, 1935 and also except the South 18.79 acres thereof, lying South of a line parallel with the South line of said West half of the South West quarter), in Lake County, Illinois.

PARCEL 3:

That part of the North West quarter of Section 29, and the North East quarter of Section 30, all in Township 44 North, Range 12, East of the 3rd P.M., described as follows: Beginning at the South East corner of said North East quarter of Section 30; thence West along the South line of said North East quarter of Section 30, 1452.00 feet; thence North 13 degrees West 149.82 feet; thence East parallel with said South line of the North East quarter of Section 30, 1485.59 feet, more or less, to the East line of the North East quarter aforesaid; thence East parallel with the South line of said North West quarter of Section 29, 941.75 feet, more or less, to the Westerly line of Skokie Highway, according to the plat of Dedication therefore, recorded as Document 418857, on November 18, 1935; thence Southerly along said Westerly line of Skokie Highway 147.30 feet, more or less, to said South line of the North West quarter of Section 29, and thence, West along said South line of the North West quarter of Section 29, 960.60 feet, more or less, to the corner of beginning, in Lake County, Illinois.

PARCEL 4: 1942003

That part of the North half of the South East quarter of Section 30, Township 44 North, and Range 12, East of the 3rd P.M., lying Easterly of the Easterly line of the public highway known as Waukegan Road, except that part thereof described as follows: Beginning at a point on the Easterly line of the public highway known as Waukegan Road 341.00 feet Northerly of the South line of said North half of the South East quarter of Section 30, (measured along said Easterly line of Waukegan Road) and; thence, Northerly along said Easterly line of Waukegan Road 350.00 feet; thence Easterly along a line perpendicular to said Easterly line of Waukegan Road, 376.61 feet; thence Southerly parallel with said Easterly line of Waukegan Road, 350.00 feet; and thence Westerly along the line perpendicular to said Easterly line of Waukegan Road 376.61 feet to the place of beginning, in Lake County, Illinois.

THIS INSTRUMENT WAS PREPARED BY:

111 West Washington Street Chicago, Illinois 60602 Thomas Szymczyk % Chicago Title and Trust Company, 630-2168

2523020

Sang 391

2 5 2 3 0 2 CORDER LAKE COUNTY, ILLINOIS

1987 JAN -7 AM 9: 12

THE ABOVE SPACE FOR RECORDERS USE ONLY

ER 0 Mail RELEASE DEED

F. 1699 R. 12/73

KNOW ALL MEN BY THESE PRESENTS, That CHICAGO TITLE AND TRUST COMPANY, a corporation of the State of Illinois, as

in consideration of one dollar, and other good and valuable considerations, the receipt whereof is hereby acknowledged, does hereby release, convey and quit-claim unto

Lake Forest Hospital, not for profit, the heirs, legal representatives and assigns of the grantee or grantees herein, (or if the grantee is a corporation, its successors and assigns) all the right, title, interest, claim or demand whatsoever it may have acquired in, through or by a certain Trust Deed, recorded in the Recorder's Office of County, in the State of Illinois, as Document Number 1934995,

in book , page , to the premises situated in the said County, State of Illinois, described as follows, to-wit:

PARCEL 1:

The West half of the South West quarter of Section 29, Township 44 North, Range 12, East of the 3rd P.M., (except that part thereof lying Easterly of the Westerly line of Skokie Highway, according to the plat of Dedication, therefore recorded as Document 418857, on November 18, 1935 and also except the South 18.79 acres thereof, lying South of a line parallel with the South line of said West half of the South West quarter), in Lake County, Illinois.

PARCEL 2:

That part of the North West quarter of Section 29, and the North East quarter of Section 30, all in Township 44 North, Range 12, East of the 3rd P.M., described as follows: Beginning at the South East corner of said North East quarter of Section 30; thence West along the South line of said North East quarter of Section 30, 1452.00 feet; thence North 13 degrees West ca 149.82 feet; thence East parallel with said South line of the an North East quarter of Section 30, 1485.59 feet, more or less, to the East line of the North East quarter aforesaid; thence East parallel with the South line of said North West quarter of Section 29, 941.75 feet, more or less, to the Westerly line of Skokie Highway, according to the plat of Dedication therefore, recorded as Document 418857, on November 18, 1935; thence Southerly along said Westerly line of Skokie Highway 147.30 feet, more or less, to said South line of the North West quarter of Section 29, and thence, West along said South line of the North West quarter of Section 29, 960.60 feet, more or less, to the corner of beginning, in Lake County, Illinois.

PARCEL 3:

2523020

That part of the North half of the South East quarter of Section 30, Township 44 North, and Range 12. East of the 3rd P.M., lying Easterly of the Easterly line of the public highway known as Waukegan Road, except that part thereof described as follows: Beginning at a point on the Easterly line of the public highway known as Waukegan Road 341.00 feet Northerly of the South line of said North half of the South East quarter of Section 30, (measured along said Easterly line of Waukegan Road) and; thence, Northerly along said Easterly line of Waukegan Road 350.00 feet; thence $\stackrel{\hfill}{\mathsf{L}}$ Easterly along a line perpendicular to said Easterly line of Waukegan Road, 376.61 feet; thence Southerly parallel with said v Easterly line of Waukegan Road, 350.00 feet; and thence E WesterTy along the line perpendicular to said Easterly line of R Waukegan Road 376.61 feet to the place of beginning, in Lake 26 CAGO TITLE INSURANCE CO Y County, Illinois.

ATTACHMENT:2

JV.

CO in acl the CO: acc d

together with all the appurtenances and privileges thereunto belonging or appertaining.

IN WITNESS WHEREOF, Said CHICAGO TITLE AND TRUST COMPANY, as Trustee as aforesaid, has caused these presents to be signed by its Assistant Vice-President, and attested by its Assistant Secretary, and its corporate seal to be hereto affixed.



December 30, 1986

CHICAGO TITLE AND TRUST COMPANY

as Trustee as a for said,

FOR THE PROTECTION OF THE OWNER, THIS RELEASE SHALL BE FILED WITH THE RECORDER OF DEEDS IN WHOSE OFFICE THE MORTGAGE OR DEED OF TRUST WAS FILED

STATE OF ILLINOIS, } SS.

I, the undersigned, a Notary Public in and for the County and State aforesaid, DO HEREBY CERTIFY, that the above named Assistant Vice President and Assistant Secretary of the CHICAGO TITLE AND TRUST COMPANY, Grantor, personally known to me to be the same persons whose names are subscribed to the foregoing instrument as such Assistant Vice President and Assistant Secretary respectively, appeared before me this day in person and acknowledged that they signed and delivered the said instrument as their own free and voluntary act and as the free and voluntary act of said Company for the uses and purposes therein set forth; and the said Assistant Secretary then and there acknowledged that said Assistant Secretary, as custodian of the corporate seai of said Company to be affixed to said instrument as said Assistant Secretary, sown free and voluntary act and as the free and voluntary act of said Company for the uses and purposes therein set forth.

Given under my hand and hotsrial Seal

Given under my hand and Notarial Seal Date

12/30/86

Notary Public

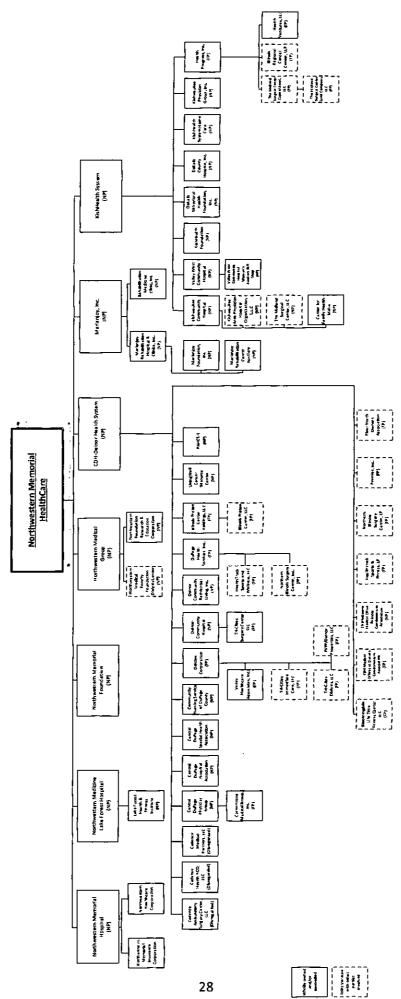
NAME Wilson & McIlvaine D ATTN: B. Adler E STREET 135 S. La Salle Street CITY Chicago, Il 60603 ٧ E OR THICAGO THE FOR INFORMATION ONLY INSERT STREET ADDRESS OF ABOVE DESCRIBED PROPERTY HERE

"OFFICIAL SEAL" Diane Helms

My Commission Expires 10/4

INSTRUCTIONS RECORDER'S OFFICE BOX NUMBER

ATTACHMENT 2



SECTION II. DISCONTINUATION

Type of Discontinuation: Discontinuation of a category of service

1130.130 Discontinuation

GENERAL INFORMATION REQUIREMENTS

1. Identify the categories of service and the number of beds that are to be discontinued.

Lake Forest Hospital proposes to discontinue 84 Long-Term Care beds.

2. Identify all of the other clinical services that are to be discontinued.

No other clinical services will be discontinued.

3. Provide the anticipated date of discontinuation for each identified service.

The original anticipated discontinuation date was by December 31, 2017, however, because of significant thunderstorms that hit northeast Illinois in mid-July and caused flooding and power losses at LFH, all patients had to be transferred to area facilities. LFH initiated a temporary suspension of the long-term care category of service at that time and as a result, the discontinuation will become permanent through HFSRB approval of this application.

4. Provide the anticipated use of the physical plant and equipment after the discontinuation.

At this time, the use of the physical facility is not known. The future use of the Westmoreland Nursing Center, as well as the existing Lake Forest Hospital which will be vacated by early spring, 2018, is currently being evaluated. All options are being carefully considered in order to ensure the best use of the facilities and/or sites on campus. Equipment that is not at the end of useful life will be repurposed within the hospital.

5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued, and the length of time the records will be maintained.

Medical records will be maintained by Lake Forest Hospital for a minimum of seven years.

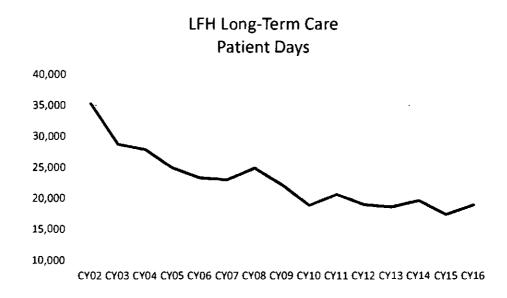
6. For applications involving the discontinuation of an entire facility, provide certification that all questionnaires and data required by HFSRB or DPH will be provided through the date of discontinuation, and that the required information will be submitted no later than 90 days following the date of discontinuation.

N/A – the proposed discontinuation is for the Long-Term Care category of service only. All questionnaires and data required by HFSRB or DPH will continue to be provided as required.

REASONS FOR DISCONTINUATION

In preparation for the completion of the new Northwestern Medicine Lake Forest Hospital, there was an extensive planning process to determine how to best advance the facilities and campus to serve the healthcare needs of the community. Through this process, it was determined that the required financial, additional regulatory, and operating resources to maintain an independent custodial care facility on the Lake Forest Hospital Campus, once the hospital relocates to its new location, were significant.

Additionally, since 2002, the long-term care patient days at LFH have decreased by almost 50%. Since 2012, the annual occupancies of the 84 beds have averaged 61%, far below the State's occupancy standard of 90%.



Because of these factors, maintaining the long-term care beds at LFH was determined to not be a feasible option. With the discontinuation of the long-term care beds, LFH can focus on further expanding access to acute care services for the community.

IMPACT ON ACCESS

1. Document that the discontinuation of each service and whether or not it will have an adverse effect upon access to care for residents of the facility's market area.

Given the low volume of the service and calculated long-term care bed excess for Lake County of 326 beds, we do not believe that there will be any negative impact on access to care for the residents of Lake County. Additionally, there are 22 long-term care providers in Lake County who have average annual occupancies of less than the State's occupancy standard of 90% so this discontinuation will lead to higher utilization rates for some area providers.

2. Document that a written request for an impact statement was received by all existing or approved health care facilities (that provide the same services as those being discontinued) located within 45 minutes travel time of the applicant facility.

A request for impact statement was requested of all long-term care providers in Lake County (see next page).

Additionally, LFH has developed formal relationships with five facilities to accept transfers from LFH. These five facilities collectively have hundreds of beds to accommodate LFH patients. Since the announcement of our proposed discontinuation, other area facilities have reached out to offer their available beds as well.

Lake Forest Place





June 20, 2017

Mr. Thomas J. McAfee President Northwestern Medicine Lake Forest Hospital 660 North Westmoreland Road Lake Forest, IL 60045

RE: Discontinuation of Northwestern Medicine Lake Forest Hospital Skilled Nursing Beds

Dear Mr. McAfee:

We received your correspondence from May 23 regarding the discontinuation of long term care beds at Northwestern Medicine Lake Forest Hospital. Our community, Lake Forest Place, has the capacity to accommodate both some of your current custodial residents as well as future short term post-acute care patients. We have a 50 bed licensed unit with private rooms and we can offer comprehensive skilled nursing care on site.

Our team is ready to offer on-site evaluation services to your patients and support to your team in any way needed to ensure a seamless transition of care. If you have any further questions or need any additional information about our community, please do not hesitate to contact me at 847.604.6601 or gbrichacek@presbyterianhomes.org.

Sincerely,

Glenn Brichacek, PhD

Executive Director

Westminster Place



3200 Grant Street Evanston, Illinois 60201 847-492-2800

June 20, 2017

Mr. Thomas J. McAfee President Northwestern Medicine Lake Forest Hospital 660 North Westmoreland Road Lake Forest, IL 60045

RE: Discontinuation of Northwestern Medicine Lake Forest Hospital Skilled Nursing Beds

Dear Mr. McAfee:

We received your correspondence from May 23 regarding the discontinuation of long term care beds at Northwestern Medicine Lake Forest Hospital. Our community, Westminster Place, has the capacity to accommodate both some of your current custodial residents as well as future short term post-acute care patients. We have 104 skilled nursing care certified Medicare and licensed beds in McGaw and 95 licensed intermediate care beds in Foster Pavilion.

Our team is ready to offer on-site evaluation services to your patients and support to your team in any way needed to ensure a seamless transition of care. If you have any further questions or need any additional information about our community, please do not hesitate to contact me at 847.492.2900 or tswortzel@presbyterianhomes.org.

Sincerely,

Todd F. Swortzel

President & CEO - Presbyterian Homes

Interim Executive Director - Westminster Place

TFS/egb

The Moorings of Arlington Heights



811 Central Road Arlington Heights, Illinois 60005 847-437-6700 www.presbyterianhomes.org

June 26, 2017

Mr. Thomas J. McAfee President Northwestern Medicine Lake Forest Hospital 660 North Westmoreland Road Lake Forest, IL 60045

RE: Discontinuation of Northwestern Medicine Lake Forest Hospital Skilled Nursing Beds

Dear Mr. McAfee:

We received your correspondence from May 23 regarding the discontinuation of long term care beds at Northwestern Medicine Lake Forest Hospital. Our community, The Moorings of Arlington Heights, has the capacity to accommodate both some of your current custodial residents as well as future short term post-acute care patients. We have a 96 bed licensed unit with shared and private rooms and we can offer comprehensive skilled nursing care on site.

Our team is ready to offer on-site evaluation services to your patients and support to your team in any way needed to ensure a seamless transition of care. If you have any further questions or need any additional information about our community, please do not hesitate to contact me at 847-956-4442 or lvandermark@presbyterianhomes.org.

Sincerely,

Lisa Vandermark
Executive Director



June 26, 2017

Mr. Thomas J. McAfee President Northwestern Medicine Lake Forest Hospital 660 North Westmoreland Road Lake Forest, IL 60045

RE: Discontinuation of Northwestern Medicine Lake Forest Hospital Skilled Nursing Beds

Dear Mr. McAfee:

We received your correspondence from June 19, 2017 regarding the discontinuation of long-term care beds at Northwestern Medicine Lake Forest Hospital. Our facility, Whitehall of Deerfield, has capability to accommodate both your current custodial residents as well as future short-term post-acute care patient needs. We have a 55 bed unit with both semi private and private room options for custodial/long-term care residents and an additional 119 beds for comprehensive skilled nursing care for short-term rehabilitation patients.

Our team is ready to offer on site evaluation services to your patients and to support your team in any way needed to ensure a seamless transition of care. If you have any further questions or need any additional information about our facility, please do not hesitate to contact me directly at 847.580.8287.

Sincerely,

Jeremy Kanter

Administrator

Cc: Bridget S. Orth

300 Waukegan Road Deerfield, Illinois 60015

847.580.8480 fax

whitehallofdeerfield.com



June 20, 2017

Mr. Thomas J. McAfee President Northwestern Medicine Lake Forest Hospital 660 North Westmoreland Road Lake Forest, IL 60045

RE: Discontinuation of Northwestern Medicine Lake Forest Hospital Skilled Nursing Beds

Dear Mr. McAfee:

We received your correspondence on June 1st, 2017 regarding the discontinuation of long term care beds at Northwestern Medicine Lake Forest Hospital. Our facilities, Warren Barr Lincolnshire and Warren Barr North Shore, have the capability to accommodate both your current custodial residents as well as future short term post-acute care patient needs. We have 290 beds with both semi private and private room options and offer comprehensive skilled nursing care on site.

If you are interested in potentially building a relationship with Facility, our team can provide on site evaluation services to your patients and can support your team in any way needed to ensure a seamless transition of care, if potential relationship is to be established. If you have any further questions, need any additional information about our facility, or would like to establish a relationship with the facility, please do not hesitate to contact me at (224) 601-4833.

Additionally, this letter is not meant to be an agreement. Therefore, it is understood that (i) no liabilities or obligations are intended to be created by this letter by the parties hereto; (ii) this letter is not intended to constitute a legally binding agreement; and (iii) no binding obligation will be created unless and until a written agreement evidencing such obligation is duly executed and delivered by the parties.

Sincerely, Erik Iverson Vice President of Business Development Legacy Healthcare, Warren Barr (224) 601-4833

LEGACY HEALTHCARE FINANCIAL SERVICES, LLC



Rehabilitation and Healthcare Center

June 23, 2017

Northwestern Medicine
Ms. Bridget S. Orth
251 East Huron Street
Chicago, Illinois 60611-2908

RE: Impact Determination for Discontinuation of Long Term Care Service Northwestern Medicine Lake Forest Hospital

Dear Ms. Orth:

We would like to acknowledge receipt of your June 19, 2017 letter. We are responding to your request for an impact determination regarding the discontinuation of services at Westmoreland's Nursing Center, 84-bed long-term care facility in Lake Forest, Illinois.

We at Libertyville Manor are saddened to see a quality care provider discontinue a service that provided excellent care to their community for many years. We also acknowledge that in today's environment regulator changes make providing skilled care a much more challenging endeavor. We can understand and appreciate the influences this has in one's future planning.

We do not believe there will be a negative impact on Libertyville Manor and its operation as a result of this change at Northwestern Medicine in Lake Forest, Illinois. We would like to wish Northwestern Medicine Lake Forest continued success in their future and in all their fields of healthcare.

Respectfully.

Mr. Milan Stokovich

Assistant Administrator

cc: Copy for File



June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Prairieview Nursing Unit 6000 Garlands Lane Barrington, IL 60010

RE:

Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Director:

Northwestern Medicine Lake Forest Hospital is preparing a Certificate of Exemption application addressing the discontinuation of its 84-bed long-term care category of service. The beds are located in the Westmoreland Nursing Center, connected to the current hospital located at 660 North Westmoreland Road in Lake Forest. The discontinuation is scheduled to occur by the end of the calendar year, pending HFSRB approval.

In preparation for the completion of the new Northwestern Medicine Lake Forest Hospital, we engaged in an extensive planning process to determine how to best advance our facilities and campus to serve the healthcare needs of the community. Through this process, we have determined that the required financial resources and regulatory process to maintain an independent custodial care facility on the Lake Forest Hospital Campus, once the hospital relocates to its new location, is no longer a feasible option.

Since FY12, the long-term care beds at LFH have had average annual occupancies between 56.7% - 68.8%, far below the State's occupancy standard of 90%. Additionally, the State's calculation of long-term care bed need for Lake County shows an excess of 326 beds.

As part of the discontinuation process, and consistent with the requirements of Section 1110.130, you are hereby asked to, within 15 days, identify any impact the proposed discontinuation of the long-term care category of service will have on your facility.

Thank you for your prompt attention to this request.

Sincerely,

1.095	U.S. Postal Service [™] CERTIFIED MAIL® REC Domestic Mail Only For delivery information, visit our website BARRINGFING IL 60010 A	
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7017	Sent To Praineview	
70	Street and Apt. No. of PO Box No. 40006 an amp	(s Lane)
	Barrington, 1L	- 60010 See Reverse for Instructions
	PS Form 3800, April 2015 PSN 7530-92-000-5047	See Reverse for instructions

SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
 Complete items 1, 2, and 3. Print your name and address on the reverse so that we can return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 1. Article Addressed to: 	A. Signature X. Do Gold Agent Addresse B. Received by (Printed Name) C. Date of Delivery ALCOMORA BOOLA D. is delivery address different from item 17 Yes If YES, enter delivery address below:
Prairieview 6000 Garlands Lane Barrington, 12 60010	
9590 9402 2841 7069 3416 18 2. Article Number (Transfer from service label) 7017 0660 0000 4510 109	3. Service Type Adult Signature Adult Signature Adult Signature Restricted Delivery Certified Mail® Certified Mail® Collect on Delivery Collect on Delivery Restricted Delivery Signature Confirmation Signature Confirmation Restricted Delivery Return Receipt for Merchandise Signature Confirmation Signature Confirmation Restricted Delivery
PS Form 3811 July 2015 PSN 7530-02-000-9053	Domestic Return Receip



June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Lexington of Lake Zurich 900 South Rand Road Lake Zurich, IL 60047

RE:

Request for Impact Determination
Discontinuation of Long Term Care Cotegory of Service
Northwestern Medicine Lake Forest Haspital

Dear Director:

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As part of the discontinuation process, and consistent with the requirements of Section 1110.130, you are hereby asked to, within 15 days, identify any impact the proposed discontinuation of the long-term care category of service will have on your facility.

Thank you for your prompt attention to this request.

Sincerely,

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Northwestern Memorial HealthCare

June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Alden-Long Grove Rehab/HC Center 2308 Old Hicks Road Long Grove, IL 60047

RE:

Request for Impoct Determination
Discontinuation of Long Term Core Cotegory of Service
Northwestern Medicine Lake Forest Hospital

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Sincerely.

Bridget S. Orth
Regulatory Planning

251 East Huron Street

312.926.2000

Chicago, Illinois 60611-2908

northwesternmedicine.org

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Avantara Long Grove 1666 Checker Road Long Grove, IL 60047

RE:

Request for Impact Determination
Discontinuation of Long Term Care Category of Service
Northwestern Medicine Lake Forest Hospital

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Brentwood North Healthcare & Rehab 3705 Deerfield Road Riverwoods, IL 60015

RE.

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Northwestern Medicine Lake Forest Hospitol

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Whitehall North 300 Waukegan Road Deerfield, IL 60015

RE:

Request for Impact Determination

Discontinuation of Long Term Core Category of Service

Northwestern Medicine Lake Forest Hospital

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Sincerely,

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ATTACHMENT-10



June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Sheltering Oak 27888 North Beech Street Island Lake, IL 60042

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Discontinuation of Long Term Care Categary af Service
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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Wauconda Healthcare & Rehab 176 Thomas Court Wauconda, IL 60084

RE:

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Discontinuation of Long Term Care Category of Service
Northwestern Medicine Lake Forest Hospital

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON DELIVERY
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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Hillcrest Retirement Village 1740 Circuit Drive Round Lake Beach, IL 60073

RE:

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Discontinuation of Lang Term Care Category af Service
Northwestern Medicine Lake Forest Hospital

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Transitional Care of Lake County 850 East U.S. Highway 45 Mundelein, IL 60060

RE:

Request for Impoct Determination

Discontinuotion af Long Term Care Cotegory of Service

Narthwestern Medicine Loke Forest Hospital

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Manor Care of Libertyville 1500 South Milwaukee Avenue Libertyville, IL 60048

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Northwestern Medicine Lake Forest Hospitol

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Radford Green 901 Milwaukee Avenue Lincolnshire, IL 60069

RE:

Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Farest Hospital

Dear Director:

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Since FY12, the long-term care beds at LFH have had average annual occupancies between 56.7% - 68.8%, far below the State's occupancy standard of 90%. Additionally, the State's calculation of long-term care bed need for Lake County shows an excess of 326 beds.

As part of the discontinuation process, and consistent with the requirements of Section 1110.130, you are hereby asked to, within 15 days, identify any impact the proposed discontinuation of the long-term care category of service will have on your facility.

Thank you for your prompt attention to this request.

Sincerely,

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Warren Barr Lincolnshire 150 Jamestown Lane Lincolnshire, IL 60069

RE: Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Narthwestern Medicine Lake Forest Hospital

Dear Director:

Northwestern Medicine Lake Forest Hospital is preparing a Certificate of Exemption application addressing the discontinuation of its 84-bed long-term care category of service. The beds are located in the Westmoreland Nursing Center, connected to the current hospital located at 660 North Westmoreland Road in Lake Forest. The discontinuation is scheduled to occur by the end of the calendar year, pending HFSRB approval.

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Sincerely,



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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Libertyville Manor Extended Care 610 Peterson Road Libertyville, IL 60048

RE:

Request for Impact Determination
Discontinuation of Long Term Care Category of Service
Narthwestern Medicine Lake Forest Hospital

Dear Director:

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Winchester House Nursing Home 1125 North Milwaukee Avenue Libertyville, IL 60048

RE: Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Director:

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Sincerely

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ATTACHMENT-10



June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

The Village at Victory Lakes 1055 East Grand Avenue Lindenhurst, IL 60046

RE: Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Director:

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Lake Forest Place 1100 Pembridge Drive Lake Forest, IL 60045

RE:

Request far Impact Determination
Discontinuation of Long Term Care Category af Service
Narthwestern Medicine Lake Forest Hospital

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Warren Barr North Shore 2773 Skokie Valley Road Highland Park, IL 60035

RE: Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Director:

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Sincerely,

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Aperion Care Highwood 50 Pleasant Avenue Highwood Park, IL 60040

RE: Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Claridge Healthcare Center 700 Jenkisson Avenue Lake Bluff, IL 60044

RE:

Request for Impact Determination
Discontinuation of Long Term Care Category of Service
Northwestern Medicine Lake Forest Hospital

Dear Director:

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Glen Lake Terrace Nursing & Rehab 2222 West 14th Street Waukegan, IL 60085

RE:

Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Haspital

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Thank you for your prompt attention to this request.

Sincerely,

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■ Complete items 1, 2, and 3. ■ Print your name and address on the reverse so that we can return the card to you. ■ Attach this card to the back of the mailpiece, or on the front if space permits. 1. Article Addressed to: Glen Lake Terrace 2222 W. 14th St. Waw Kegam, 1L 60085	A Signature X Mucro Denvo
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PS Form 3811, July 2015 PSN 7530-02-000-9053	Domestic Return Receipt



June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Pavilion of Waukegan 2217 Washington Street Waukegan, IL 60085

RE:

Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Farest Hospital

Dear Director:

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

The Terrace Nursing Home 1615 Sunset Avenue Waukegan, IL 60087

RE:

Request for Impact Determination
Discontinuation of Long Term Care Category of Service
Northwestern Medicine Lake Forest Hospital

Dear Director:

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June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Grove at the Lake 2534 Elim Avenue Zion, IL 60099

RE:

Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Director:

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SENDER: COMPLETE THIS SECTION	COMPLETE THIS SECTION ON	DELIVERY	
 Complete items 1, 2, and 3. Print your name and address on the reverse so that we car return the card to you. Attach this card to the back of the mailpiece, or on the front if space permits. 	A Signature X Ducolle Zqu B. Received by (Printed Name) Brooke Zaval	☐ Agent ☐ Addressee ☐ C. Date of Delivery ☐ 2 / / /	
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ATTACHMENT-10



June 19, 2017

VIA CERTIFIED MAIL
RETURN RECEIPT REQUESTED

Rolling Hills Manor Nursing Home 3615 16th Street Zion, IL 60099

RE: Request for Impact Determination

Discontinuation of Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Director:

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Rolling Hills Manor 3615 16 th st 2000, 14 60099	



July 13, 2017

Senator Julie A. Morrison District 29 700 Osterman Avenue Deerfield, IL 60015

RE:

Notice of Discontinuation

Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Senator Morrison:

Northwestern Medicine Lake Forest Hospital (LFH) is preparing a Certificate of Exemption application addressing the discontinuation of its 84-bed long-term care category of service. The beds are located in the Westmoreland Nursing Center, connected to the current hospital located at 660 North Westmoreland Road in Lake Forest. The discontinuation is scheduled to occur by the end of the calendar year, pending Health Facilities and Services Review Board approval.

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Patients and families have been notified of our plan for closure. We have developed formal relationships with five facilities to accept transfers from LFH. These five facilities collectively have hundreds of beds to accommodate LFH patients. Since the announcement of our proposed discontinuation, other area facilities have reached out to offer their available beds as well.

Please feel free to contact Rob Christie with any questions at 312-926-7527 or rchristi@nm.org.

Sincerely,

Bridget S. Orth

Regulatory Planning



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- 1. Fold the first printed page in half and use as the shipping label.
- Place label in shipping pouch and affix it to your shipment so that the barcode portion of the label can be read and scanned.

Shipment Summary

Ship Date: 7/13/2017

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Package Type: FedEx® Envelope

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From Address:

Northwestern Memorial HealthCare

BRIDGET ORTH 211 E Ontario St Suite 1750 Chicago, IL 60611 312-926-8650 Estimated Charge: \$11.57

Shipper Account #: 060529310

To Address:

Senate District 29 Senator Julie Morrison 700 Osterman Avenue DEERFIELD, IL 60015

3129268650



July 13, 2017

Representative Scott Drury District 58 425 Sheridan Road Highwood, IL 60040

RE:

Notice of Discontinuation

Long Term Care Category of Service

Northwestern Medicine Lake Forest Hospital

Dear Representative Drury:

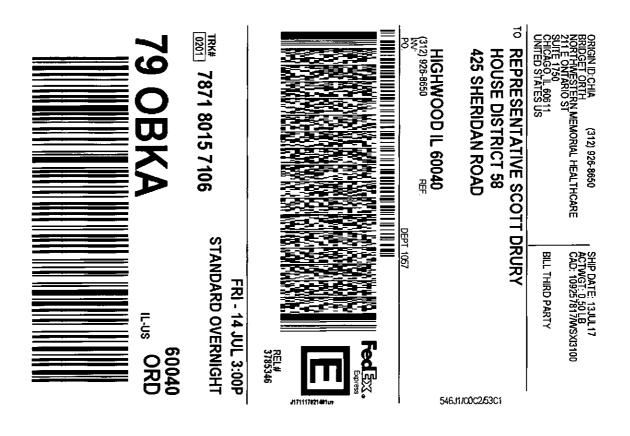
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Shipment Summary

Ship Date: 7/13/2017

Service Type: FedEx Standard

Overnight®

Package Type: FedEx® Envelope

Tracking Number(s):

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From Address:

Northwestern Memorial HealthCare

BRIDGET ORTH 211 E Ontario St Suite 1750 Chicago, IL 60611 312-926-8650

Estimated Charge: \$11.57

Shipper Account #: 060529310

To Address:

House District 58 Representative Scott Drury 425 Sheridan Road HIGHWOOD, IL 60040

3129268650



July 13, 2017

Karen Senger Illinois Department of Public Health Health Care Facility & Programs 525 W Jefferson Street 4th floor Springfield, IL 62761-5058

RE: Notice of Discontinuation

Long Term Care Category of Service Northwestern Medicine Lake Forest Hospital

Dear Ms. Senger:

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Shipment Summary

Ship Date: 7/13/2017

Service Type: FedEx Standard

Overnight®

Package Type: FedEx® Envelope

Tracking Number(s):

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From Address:

Northwestern Memorial HealthCare **BRIDGET ORTH**

211 E Ontario St Suite 1750 Chicago, IL 60611 312-926-8650

Estimated Charge: \$11.57

Shipper Account #: 060529310

To Address:

IDPH Karen Senger 525 W Jefferson St, 4th floor SPRINGFIELD, IL 62761

3129268650

SECTION IX. SAFETY NET IMPACT STATEMENT

1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible to have such knowledge.

LFH believes there is an abundant supply of long term care beds in Lake County. Given the calculated excess of 326 beds and LFH's low census, this project will not have a material impact of any safety net services in the community.

2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services.

For the reasons stated above, LFH believes that this project will not have a negative impact on any other provider or any safety net services.

3. How the discontinuation might impact the remaining safety net providers in a giving community, if reasonably known.

LFH believes that this discontinuation will have a positive impact on the remaining providers of long-term care services in Lake County by reducing the excess beds in the planning area and increasing the utilization at other long-term care facilities.

Charity Care and Medicaid

LFH shares Northwestern Memorial HealthCare's commitment to provide care for those unable to pay, consistently providing the highest percentage of charity care as a percent of patient revenue among Lake County hospitals.

In 2015, LFH provided 29.9% of the total charity care in Lake County, the highest percentage of any hospital located in the county.

Safety Net Information per PA 96-0031								
CHARITY CARE								
Charity (# of patients)		FY14		FY15		FY16		
Inpatient		130		142		230		
Outpatient		2,002		1,815		4,228		
Total		2,132		1,957		4,458		
Charity (cost in dollars)								
Inpatient	\$	2,832,383	\$	2,825,621	\$	2,163,370		
Outpatient	\$	6,601,617	\$	6,087,877	\$	5,797,119		
Total	\$	9,434,000	\$	8, <u>913,498</u>	\$	7,960,489		
		MEDICA	ND					
Medicaid (# of patients)		FY14		FY15		FY16		
Inpatient		469		444		662		
Outpatient		15,747		18,746		18,028		
Total		16,216		19,109		_18,690		
Medicaid (revenue)								
Inpatient	\$	6,527,610	\$	4,765,038	\$	3,760,785		
Outpatient	\$	2,653,230	\$	6,119,666	\$	8,825,975		
Total	\$	9,180,840	\$	10,884,704	\$	12,586,760		

Source: IDPH Annual Hospital Questionnaires

LFH Community Benefit

To help meet the needs of the community during FY16, LFH contributed \$50.2 million in community benefits, including \$7.96 million in charity care alone. Other elements of our community benefit contribution are:

- > \$35.4 million Government sponsored care (unreimbursed cost of Medicaid and Medicare).
- ➤ \$1.3 million other community benefits: LFH provides community benefit through subsidized health services including education and information to improve the health of the community; donations to charitable and community organizations; volunteer efforts; language assistance and translation services for patients and their families; and more.
- \$5.5 million Bad Debt (based on cost): An important part of LFH's commitment to providing quality and accessible healthcare includes covering the expense of payments that were expected but not received.

Other LFH Community Benefit Activities

Through charity care, outreach services and health education programs, LFH improves access to healthcare services and responds to the priority health needs of the residents of Lake County, especially among the uninsured or underinsured. Examples include:

- LFH and NMHC helped to organize and fund the development of Erie HealthReach Waukegan Health Center (EHWHC), which opened in 2014 in response to the critical need for primary care services for the uninsured, estimated at more than 75,000 Lake County residents at that time. EHWHC has vastly expanded access to primary care for those with no insurance or those unable to pay for healthcare in Lake County. The site serves as a patient-centered medical home, providing primary, preventative, and dental care. Health education and chronic disease self-management programs established at other Erie sites have been successfully replicated at the Lake County facility. EHWHC patients are referred to LFH for medically necessary services and in FY16, almost 1,400 patients received diagnostic and specialty care at LFH under this arrangement.
- Launched in 2015, LFH welcomed its second class of residents from the Northwestern McGaw Family Medicine Residency program in FY16 and serves as the program's home site. The residents train in clinical practice providing care at EHWHC. Through this program, the medical residents significantly expand the primary care physician resources available at Erie and thus in Lake County.
- To meet the needs of the community, in fiscal year 2016 LFH's medical staff added a
 physician specializing in psychiatry as well as a clinically licensed social worker. These
 additions significantly expand access to psychiatry and behavioral health services in
 Lake County.
- LFH maintains Level II Trauma Center designation. This requires LFH to maintain the necessary equipment and resources, including a full range of specialists and heliport, in order to provide the next highest level of surgical care and to work in collaboration with a Level I center.
- Staff at LFH work closely with the Lake County Department of Health and area school
 districts to address priority health needs of the community, including recent efforts to
 address high school-age substance abuse and suicide and expanding programs to
 promote an active, healthy lifestyles among residents of Lake County.
- LFH staff provide medical career advisory training at Lake County High School's technical campus and assist students and parents in exploring educational paths to support career goals.
- The LFH volunteer services department collaborates with area high schools on their Transition Student Volunteer Initiative. This initiative matches special education students with volunteer positions to build the students' job skills in preparation for entering the workforce. In FY16, three students were involved in the initiative where they held various positions at LFH and the Lake Forest Health and Fitness Center.
- In FY16, more than 65 LFH employees and their families participated in a day of service at Lambs Farm, a not-for-profit organization that provides residence, vocational services, employment, and support to adults with developmental disabilities in Lake County. The volunteers helped with painting and landscaping services.

X. CHARITY CARE INFORMATION

LFH is committed to providing care for those who are unable to pay, consistently providing the highest percentage of charity care as a percent of patient revenue among Lake County hospitals.

In 2015, LFH provided 29.9% of the total charity care in Lake County, the highest percentage of any hospital located in the county.

Lake Forest Hospital

	FY14	 FY15	FY16
Net Patient Revenue	\$ 220,724,861	\$ 253,644,169	\$ 270,008,793
Amount of Charity Care (charges)	\$ 44,462,998	\$ 44,149,376	\$ 37,682,712
Cost of Charity Care	\$ 9,434,000	\$ 8,913,498	\$ 7,960,489

Northwestern Memorial HealthCare

	FY14	FY15	FY16
Net Patient Revenue	\$2,296,846,000	\$3,702,986,000	\$4,081,581,000
Amount of Charity Care (charges)	\$ 304,890,000	\$ 418,054,000	\$ 386,070,000
Cost of Charity Care	\$ 66,747,000	\$ 81,601,000	\$ 80,459,000

Note: numbers do not reflect the impact on acquisitions/affiliations for periods prior to the acquisition/affiliation.

During FY16, Northwestem Memorial HealthCare contributed \$747.4 million in community benefits including charity care, other unreimbursed care, research, education, language assistance, donations and other community benefits.